

NHS Boards

Corporate governance



What our client wanted

The National Health Service introduced corporate governance principles to the NHS trusts, and they wanted support to develop and implement effective corporate governance processes and roles.

What Frontline did

Our governance work with NHS trust boards included:

- Highland NHS Board – facilitation of development workshops to enable partnership working
- Scottish Ambulance Service Special Health Board – clarification of roles and responsibilities
- East Kent Community NHS Trust – establishing objectives within the board and clarification of director responsibilities
- United Hospitals NHS Trust, Antrim – facilitation of a board seminar to establish the principles of effective corporate working
- Forth Valley NHS Board – facilitation of workshops to develop new corporate governance arrangements with a focus on the board’s decision making, effective roles and behaviours
- Southern General Hospital NHS Trust – facilitation of board seminar to produce a framework for performance management
- Lothian NHS Board – facilitation of discussions among key stakeholders to establish the appropriate roles and relationships within the board and the organisation development agenda for NHS Lothian
- NHS 24 – facilitation of board discussions to clarify roles and behaviours for a newly established board

What difference we made

Our approach provided a balanced, framework to ensure that the codes of corporate governance were met. Our NHS experience has been applied to boards of other public bodies, such as the Scottish Qualification Authority, Dumfries and Galloway Tourist Board and within Scottish Enterprise.